

## **Appendix B – Capital narrative**

<b>Directorate</b>	<b>Expenditure</b>			<b>Balance</b>
	<b>Budget</b>	<b>Actual</b>	<b>Projection</b>	
Slough Regeneration Partnership	14,372	1,862	5,512	8,860
Heart of Slough	1,020	46	820	200
Resources (excluding Heart of Slough)	4,974	1,456	3,891	1,083
Wellbeing	11,223	3,772	11,109	114
Chief Executive	109	103	109	0
Customer & Community Services	12,639	1,416	8,190	4,449
Housing Revenue Account	21,381	1,988	16,040	5,341
<b>Total</b>	<b>65,718</b>	<b>10,643</b>	<b>45,671</b>	<b>20,047</b>

The council has spent 16.06% of its available 2013.14 Capital Budget in the first six months of the year. Spend is traditionally lower in the first half of the financial year and it is anticipated that expenditure will pick up in the remainder of the financial year. The council had spent £934k more at the same time last year. The latest projection is capital expenditure in 2013.14 of £45.671m against a revised budget of £65.718m. This would represent 70% expenditure against the revised budget.

A detailed Directorate Narrative is shown below.

## 4. Detailed Directorate Narrative

### 4.1 Wellbeing

The Capital Budget for Wellbeing which includes the schools capital programme was £15.203m. As part of month 3 monitoring requests were made to reduce the budget to £11.223m. This is partly through the re-profiling of budgets and partly by relinquishing budgets no longer required. At the end of September, £3.772m had been spent which represents 34% of the total budget (up from 24% last month).

For budgets being relinquished, there was £800K under-spend from 2012-13 Primary Capital Programme funding has been automatically rolled forward, but which is not required. Also, £500K of this budget will be re-profiled into 2013-14. This is mainly due to projects at St Mary's, Khalsa and James Elliman which have not yet started the design stage; work will now start on site 2014-15 at the earliest.

The most recent Business Case approved for the Modernisation programme forecast capital expenditure of £1.8m in 2013-14. However, fewer schemes than expected were carried out over the summer break and the forecast has therefore been reduced to £870K.

Finally the Littledown capital budget was increased at the June Capital Strategy Board, the SEN Carry forward from 2012-13 is no longer required and the Baylis Court Project is now complete.

Schools continue to draw in significant levels of external income via government grant (particularly Basic Need) and section 106 agreements. This means that that schools and Children's Centre schemes are all 100% grant funded. Capital Expenditure devolved to schools is either financed from Devolved Formula Capital Grant or revenue contributions from schools.

There are also two small capital projects outstanding from the old Community and Wellbeing Directorate. The combined budget for these projects is only £52k and there has been no expenditure on these in the first four months of the year.

### 4.2 Resources, Housing and Regeneration

This Directorate includes a number of significant schemes for the Council including the Heart of Slough and Britwell Regeneration Scheme. The budget to complete the Heart of Slough project in 2013.14 is £1.02m and expenditure in the first six months of the year was £46k.

The budget for the other RHR Capital Schemes in 2013.14 is £4.974m. £1.456m or 29.30% of this budget has already been spent. £884k of this is for the Britwell Regeneration scheme as work on the Britwell Centre is completed.

With regard to the Air Conditioning and Control project, the works to upgrade the air conditioning and electrical systems at St Martin Place are likely to start in in the coming months and will last 12 to 14 months. It is estimated that approximately £235k will be spent in 2013.14 with the balance in 2014.15.

The Colnbrook By-pass scheme budget is now projected to be spent in 2014.15 and it is envisaged that £200k will be carried forward for the infrastructure budget to 2014.15 to pay for tactile paving and kerb joints. Due to a delay on High Street Works, a £70k carry

forward to 2014.15 is expected for the Highway & Land Drainage Improvements scheme. Finally the £25K budget for the Rochford's Canteen demolition has now been relinquished.

#### 4.3. Customer & Community Services.

This was a new directorate set up in 2012.13 following an organisational restructure. The budget in 2013.14 was £14.639m though budgets for some of the larger IT projects are not yet supported by a business case and the £2m Financial Systems Upgrade project has been moved into 2014.15. Expenditure in the first six months of the year is £1,416K which represents 11.20% of the revised 2013-14 budget of £12,639K.

Some of the larger projects namely the Better Bus Fund, the Traffic Lights and Junction Improvements and the Local Sustainable Transport Fund are fully funded.

With regard to the remaining IT Capital budgets, the council is reviewing the ICT assets and those that will potentially transfer across as part of the transaction services phase 2 project. The budgets for capital works in respect of those services included in the phase 2 project will be considered on a business case basis.

There is an additional complication as some of these budgets are tied up with the delivery of the Council's Accommodation Strategy. It is expected that the Council will want to hold on to these and pay as and when the project is delivered. The budgets associated with this project are as follows:-

- Accommodation Strategy
- Expansion of DIP servers
- Refresh of existing IT assets
- Document Image Processing Project (this is to fund resource and expertise to work with services to prep and categorise the files ready for scanning)

With regards the Cemeteries and Crematorium projects, both budgets are still required but expenditure is not now expected until the fourth quarter of 2013.14 with the majority of the budget being re-profiled into 2014.15.

#### 4.4 Housing Revenue Account

The Housing Revenue Account Capital Programme for 2013-14 has a budget of £21.381m which includes slippage from the 2012.13 capital programme of £8.587m. There has been expenditure of £1,083k on the Affordable Housing Budget in the first six months of the year, the largest item of which is for the acquisition of the Merry Makers Public House.

The council have experienced delays in getting the formal legal contracts signed/sealed to be able to commence the delivery of work, this is now resolved and the expenditure commenced from July.

There are a number of resident consultation exercises that have or are due to commence around further 'Estate/Environmental Improvement' schemes that could increase the spend profile within the allocation but this hasn't been included as there are no guarantees they will be concluded in time to commence the work within the financial year

#### 4.5 Slough Regeneration Partnership

The main item on the 2013.14 Capital Programme for the SRP is the building of the Curve. During 2012.13 £27k of a £4m budget was spent. This under-spend has been carried forward so the revised 2013.14 budget is £13.973m. It is currently expected that £5.224m this budget will be spent in 2013.14 and a total of £1,5745k has thus been paid to the new Slough Regeneration Partnership Community Projects LLP to enable the payment to Morgan Sindell of a pre-construction agreement for the Curve. The balance of £8.749m will be re-profiled into 2014.15.

Detailed project information is shown on page 10.

#### 4.6 Chief Executive

There is a budget for the council's contribution to the Berkshire Superfast Broadband Scheme. There was an £120k budget in 2013.14 but there was £61k expenditure in 2012.13 in advance of the 2013.14 budget allocation. Therefore the budget in 2013.14 was £59k. There has been a subsequent increase to this budget as part of the overall project of £16k.

#### 4.7 Community Investment Fund

It is expected that this budget will be spent in 2013.14 and there is a need for business cases to support the budget going forward to ensure effective forecasting of budgets.

## Education & Children's Services

Cost Centre	Project	2013-14 Budget £'000	2013-14 Re-profiled Budget £'000	Actual £'000	Q3 £'000	Q4 £'000	Total Projection £'000	Balance £'000
	<b>Education Services</b>							
P749	Repairs to Children's Centres	150	40			40	40	0
	Vicarage Way		62	20		42	62	0
	Repairs to Youth Centres	50	50				0	50
	2 Year Old Expansion Programme	700	355		100	255	355	0
P896	Penn Rd & Chalvey Grove Children's Centre	60	156	3		153	156	0
P895	Monksfield Way Children's Centre	150	170	14	71	85	170	0
P048	Western House Expansion	47	47	35			35	12
P051	Primary Expansions (Phase 2 for 2011)	5,078	3,511	1,803	600	1,108	3,511	0
P076	Town Hall Conversion	311	311	93	218		311	0
P090	Expand Littledown School	98	262	105	157		262	0
P093	Schools Modernisation Programme	2,808	870	145	350	375	870	0
P101	SEN Resources Expansion	417	170	55	115		170	0
P664	Baylis Court BSF	22	0				0	0
P783	Schools Devolved Capital	197	197	133	44	20	197	0
P856	Haymill/Haybrook College Project	3,485	3,442	1,253	1,689	500	3,442	0
P865	Parlaunt Park Primary	34	34	34			34	0
P886	Wexham Court Primary	68	68	49	19		68	0
P887	Willow School Expansion	38	38	28	10		38	0
	DDA/SENDA access Works	100	50		10		10	40
P114	Purchase Site 16-School Land	1,326	1,326	2		1,324	1,326	0
	Lea Nursery Heat Pump	12	12				0	12
P331	Social Care IT System	39	39		39		39	0
P723	Home Care e-rostering System	13	13		13		13	0
	<b>Total Education Services</b>	<b>15,203</b>	<b>11,223</b>	<b>3,772</b>	<b>3,435</b>	<b>3,902</b>	<b>11,109</b>	<b>114</b>

Children's Centres
Schools
Wellbeing

## Resources, Housing & Regeneration

Cost Centre	Project	2013/14	Actual	Q3	Q4	Total Projection	Balance
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Resources, Housing and Regeneration</b>						
P006	Disabled Facilities Grant	614	164	285	165	614	0
P069	Highway & Land Drainage Improvements	125	29	30	14	73	52
P079	Catalyst Equity Loan Scheme	54	0	54		54	0
P117	Affordable Housing Garage Site Phase 7	64		64		64	0
P085	Air Conditioning and Controls (Accommodation Strategy)	1,235	30	80	125	235	1,000
P100	Demolition Rochfords Hostel	25	0			0	25
P111	Major Highways Programmes	765	109	665		774	(9)
P113	Lascelles Lodge	142	0	20	122	142	0
P115	Bath Road	90		90		90	0
P116	Windsor Road Widening Scheme	156		150	6	156	0
P728	Highway Reconfigure & Resurface	124	240			240	(116)
P779	Britwell Regeneration	1,126	884	242		1126	0
P869	Chalvey Hub	323	0	200	123	323	0
P881	Colnbrook By-pass	131	0			0	131
	<b>Total RHR (excluding Heart of Slough)</b>	<b>4,974</b>	<b>1,456</b>	<b>1,880</b>	<b>555</b>	<b>3,891</b>	<b>1,083</b>
	<b>Heart of Slough</b>						
P060	Station Forecourt	20	0	20		20	0
P064	Infrastructure	400	35	165		200	200
P063	Bus Station	600	11	88	501	600	0
	<b>Total Heart of Slough</b>	<b>1,020</b>	<b>46</b>	<b>273</b>	<b>501</b>	<b>820</b>	<b>200</b>

Cost Centre	Project	2013/14	Actual	Q3	Q4	Total Projection	Balance
		£'000	£'000	£'000	£'000	£'000	£'000
	<b>Customer &amp; Community Services</b>						
P097	Better Bus Fund Improvements	1,308	82	611	615	1,308	0
P098	Traffic Light & Junction Improvements	854	222	354	278	854	0
P102	Local Sustainable Transport Fund	1,087	226	428	433	1,087	0
P322	Parking Strategy	16	0	16		16	0
P323	Road Safety Programme	118	0	78	40	118	0
P661	Local Safety Scheme Programme	159	0	106	53	159	0
P874	Casualty Reduction	172	17	102	53	172	0
P875	CCTV Relocation	197	58	76	63	197	0
P879	ITS Real Time Passenger Information	62	51	11		62	0
	Air Quality Grant	67	0		67	67	0
P118	Replacement of Art Feature	20	0		20	20	0
P655	Greener Travel	36	44			44	(8)
P083	Cemetery Extension	1,093	21		229	250	843
P084	IT Infrastructure Refresh	250	0			0	250
P084	Replacement of SAN	125	0			0	125
P105	Civica E-Payment Upgrade	80	26	14	40	80	0
P873	Crematorium Project	1,826	17	323	190	530	1,296
	Expansion of DIP Servers	150	0			0	150
	IT Disaster Recovery	1,000	0			0	1,000
	Refresh of Existing IT Assets	500	0			0	500
	Document Image Processing Project	350	0		350	350	0
P784	Accommodation Strategy	207	86	127		213	(6)
P088	Baylis Park Restoration	55	0	27	28	55	0
P089	Upton Court Park Remediation	25	0	25		25	0
P103	Slough Play Strategy	190	146	44		190	0
P107	Repairs to Montem & Ice	1,070	102	329	340	771	299

P383	Herschel Park	86	0	43	43	86	0
P860	DCSF Play	34	32	2		34	0
	Leisure Capital Improvements-Langley, Ten Pin, The Centre	352	0	176	176	352	0
P871	Community Investment Fund	1,150	286	497	367	1,150	0
	<b>Total Customer &amp; Community Services</b>	<b>12,639</b>	<b>1,416</b>	<b>3,389</b>	<b>3,385</b>	<b>8,190</b>	<b>4,449</b>

	<b>Project</b>	<b>2013-14</b>	<b>Actual</b>	<b>Q3</b>	<b>Q4</b>	<b>Total Projection</b>	<b>Balance</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
	<b>Housing Revenue Account</b>						
P544	Affordable Warmth/Central Heating	(588)				0	(588)
P544A	Boiler Replacement	668		318	184	502	166
P544B	Heating / Hot Water Systems	640		280	315	595	45
P544C	Insulation programmes	945		462	503	965	(20)
P552	Window Replacement	658	136	2		138	520
P552A	Front / Rear Door replacement	717		507	214	721	(4)
P558	Internal Decent Homes Work	121				0	121
P558A	Kitchen Replacement	1,682	18	1,270	419	1,707	(25)
P558B	Bathroom replacement	830	145	407	216	768	62
P558C	Electrical Systems	526		409	189	598	(72)
P559	External Decent Homes Work	119	517			517	(398)
P559A	Roof Replacement	374		374			374
P559B	Structural	718		252		228	490
P576	DISH	200		200		200	0
	<b>Decent Homes</b>	<b>7,610</b>	<b>816</b>	<b>4,481</b>	<b>2,040</b>	<b>6,939</b>	<b>671</b>
P516	Winvale Refurbishment	66			67	67	(1)
P541	Garage Improvements	452		30	65	95	357
P548	Mechanical Systems	529	(21)	280	316	575	(46)
	Lifts	100		50		50	50
P545	Capitalised Repairs	(4)				0	(4)
	Security & Controlled Entry Modernisation	88		88		88	0
	Parlaunt Shops-Flat Roof Replacement	0				0	0
P564	Darvills Lane - External Refurbs	291			65	65	226
P565	Estate Improvements/Environmental Works	400		85	210	295	105
P569	Replace Fascias, Soffits, Gutters & Down Pipes	1,324	48	848	470	1,366	(42)
P573	Upgrade Lighting/Communal Areas	792		328	125	453	339
P573A	Communal doors	66		66		66	0
P573B	Balcony / Stairs / Walkways areas	113				0	113
P573C	Paths	327				0	327
P573D	Store areas	200				0	200
	Sheltered / supported upgrades	0				0	0
	<b>Planned Maintenance - Capital</b>	<b>4,744</b>	<b>27</b>	<b>1,775</b>	<b>1,318</b>	<b>3,120</b>	<b>1,624</b>

P546	<b>Environmental Improvements (Allocated Forum)</b>	309	0	133	130	263	46
P547	<b>Major Aids &amp; Adaptations</b>	668	62	272	334	668	0
P779/P575	<b>Affordable Homes</b>	8,050	1,083	1,984	1,983	5,050	3,000
	<b>Housing Revenue Account</b>	<b>21,381</b>	<b>1,988</b>	<b>8,645</b>	<b>5,805</b>	<b>16,040</b>	<b>5,341</b>

### Chief Executive

Cost Centre	Project	2013/14 £'000	Actual £'000	Q3 £'000	Q4 £'000	Total Projection £'000	Balance £'000
	<b>Chief Executive</b>						
P108	Refurbishment 27 & 29 Church Street		103				
P109	Local Broadband Plan	109			109	109	0
	<b>Chief Executive</b>	<b>109</b>	<b>103</b>	<b>0</b>	<b>109</b>	<b>6</b>	<b>0</b>

### Slough Regeneration Partnership

	Project	2013-14 £'000	Actual £'000	Q3 £'000	Q4 £'000	Total Projection £'000	Balance £'000
	<b>Slough Regeneration Partnership</b>						
P066	The Curve	13,973	1,574	650	3,000	5,224	8,749
P099	Arbour Vale STFC	350	228			228	122
P106	LABV Project Costs	49	60			60	(11)
	<b>Total LABV</b>	<b>14,372</b>	<b>1,862</b>	<b>650</b>	<b>3,000</b>	<b>5,512</b>	<b>8,860</b>

Community Investment Fund (Capital Only)

<b><u>Community Investment Fund (Capital Only)</u></b>	<b>2013/14 Budget £'000</b>	<b>2013/14 Actual £'000</b>	<b>2013-14 Balance £'000</b>	<b>2014/15 Budget £'000</b>	<b>2015/16 Budget £ 000s</b>
<b>Description</b>					
MUGA's - floodlit to all community hubs / priority associated areas	118	27	91	180	90
Replace street bins and increase numbers in high litter areas	30	80	(50)	150	
Replacement street signs - 2 year programme	200		200		
Replacement permanent information signs for Slough parks	200		200		
Neighbourhood Enhancements/Walkabouts	250	164	86	395	250
Pavement Parking Policy	350	15	335	370	420
<b>TOTAL</b>	<b>1,148</b>	<b>286</b>	<b>862</b>	<b>1,095</b>	<b>760</b>